

# The Future of Work in the Health Sector An ILO perspective

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Human Resources for Health
Innovations in Medical Education, Vocational Training and Continuing Professional Development

## The health sector & health workforce



- All countries face challenges in recruiting, deploying and retaining sufficient numbers of well-trained and motivated health workers\*
- Projected shortfall of 18 million health workers by 2030\*\*
- Inequities in access to health care\*\*

Share of population without access to health care due to health workforce shortage



84% low-income countries & 23% upper-middle income countries

Rural – urban divide



52% of world's rural population lack access & 24% world's urban population

## The health sector & health workforce



#### The health sector is fundamental to **society** and the **economy**!

#### **Employment creator**

- 2018: 130 million jobs worldwide -> 3.9 % of total employment -> 69,6 % women\*
- Employment multiplier effects\*\*
  - → 1 health occupation job generates approx. 2 additional jobs in non-health occupations in the health sector and beyond
- Employment creation potential by 2030: 129 million jobs
- Unpaid care work\*\*\*
  - ▶ 21.7% of women (1.5% men) provide unpaid care work on a full time basis

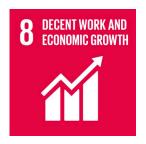
### **ILO** - Decent work



Productive work in conditions of freedom, equality, security and human dignity



Critical to *ensuring the sustainability* of the health sector and health workforce



#### Decent work agenda

- Productive employment
- Rights at work
- Social protection
- Social dialogue





## Working conditions - Realities

SOCIAL JUSTICE

- Long working hours -> exhaustion
- Ergonomic risks

Exposure to blood- and airborne infections -> personal protective equipment

 High risk of exposure to violence and harassment



#### Future of work

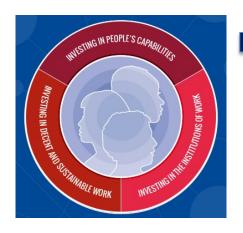


## A human-centred agenda for the future of work



putting *people at the centre* of economic and social policies

2019: Work for a brighter future - Global Commission on the Future of Work\*



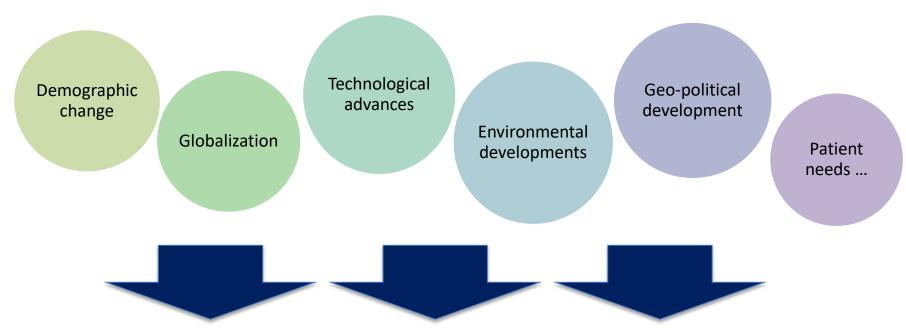


#### Investing in people's capabilities

- Universal entitlement to lifelong learning
- Support to people through transitions
- A transformative agenda for gender equality
- Stronger social protection

## Impact on health sector





Jobs, Working Conditions, Education & Training

#### Future of work we want



**Sustainable and adequately staffed** health services for the future to achieve Universal Health Coverage (**UHC**) and **equitable access to quality healthcare**\*



well-trained, motivated and supported health workforce

The role of skills development, education and training

Education
Vocational training
Lifelong learning



Employability
Productive employment
Decent work
Inclusive economic growth

## Skills development, education and training



Right for all health workers & responsibility of governments, employers and workers

#### Skills development system:

- Anticipate skills needs
- Focus on practice and adjust to health system needs
- Engage employers and workers in decisions
- Continuously evaluate the economic and social outcomes of training

#### Country examples\*

#### **Australia:**

- Community Sevices & Health Industry Skills Council
- Environmental scan to identify key trends
- Increased scope of care worker roles, emerging demand for care coordination roles, greater emphasis on technological skills and knowledge (...)

#### **South Africa:**

- Training of 45 000 community health workers
- Integration into formally employed workforce
- The Health and Welfare Sector Education and Training Authority assisted Department of Health in developing CHW qualification levels
- Representatives of all stakeholders

\*ILO, 2017

## Future of work in the health sector



#### The means to achieve future of work in the health sector

- Social dialogue between governments, workers and employers
- Governments

  Workers Employers

- Inter-sectoral engagement
  - lacktriangleright all relevant stakeholders -> e.g. Health, Labour, Education, Finance
- Overcome occupational segregation
  - Replace current silo approaches to education and training
  - Enhance collaboration within and between health professions and between social and care professionals
  - Facilitate competency based training, flexible education and training systems

## Working for Health





## ILO OECD WHO Working for Health Summary

One vision A world where everyone has equal access to health services provided

by a skilled and empowered health and social workforce in

strengthened health systems

Two goals To expand and transform the global health and social workforce for

achieving universal health coverage

Three organizations ILO, OECD, WHO

**Four SDGs** 









Five year action plan

To support member States, constituents and key stakeholders to implement the recommendations of the Commission.



## Thank you! Questions?

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